

## **Investor Presentation – Q3 FY 2013**

January 2013

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Financial numbers are rounded off to nearest whole number

### **DCB Bank – Overview**

## DCB BANK

DCB Bank – at a glance	<ul> <li>Development Credit Bank Ltd (DCB Bank) <u>http://www.dcbbank.com</u> is a modern emerging new generation private sector bank. Present since 1930s, DCB is the only co-operative bank in India to have been converted into a private sector commercial bank in 1995</li> <li>Distribution network of 89 branches across 28 cities and 296 ATMs</li> </ul>
Comprehensive product range & scalable infrastructure	<ul> <li>Business model focused on achieving a balance between Micro SME, SME, Retail Mortgages, Commercial Vehicle, Gold Loans, mid-Corporate and Agri / Inclusive Banking</li> <li>Comprehensive range of banking products across all businesses</li> <li>Modern systems and infrastructure to support growth- Finacle, FinnOne, CMS, Internet and Mobile banking</li> </ul>
Traditional loyal customer base	<ul> <li>Traditional sticky customer base helped by presence of branch network in key areas of Maharashtra, Gujarat and AP</li> <li>Provides DCB Bank access to low cost deposits</li> </ul>
Focus on building low cost franchise	<ul> <li>Continued focus on building a low cost Deposits and strong capital position</li> <li>CASA of 28.87% and CRAR of 13.71% under Basel II</li> </ul>
Steady improvement in credit ratings	Crisil rating (Long term): BBB + / Positive, Crisil rating (Short term): A1 and Brickwork Ratings: BWR A- (Stable)
Robust promoter background	<ul> <li>DCB's promoter, Aga Khan Fund for Economic Development (AKFED) <u>http://www.akdn.org/akfed</u> is present in 16 countries employing over 30,000 people</li> <li>Promoter group holds 18.48% stake in DCB</li> </ul>
Pedigreed board and experienced management team	<ul> <li>Nasser Munjee, Chairman: Ex- Executive Director – HDFC, instrumental in setting up IDFC &amp; sits on the boards of many large Indian companies</li> <li>Murali M. Natrajan, MD &amp; CEO: worked in Standard Chartered Bank (Global Head – SME Banking), Citibank, American Express; strong Retail Banking &amp; SME experience in India &amp; abroad</li> </ul>

#### For detailed 'Overview', please refer to pages 28 - 32



## **Financial Performance**

## Highlights

## **DCB BANK**

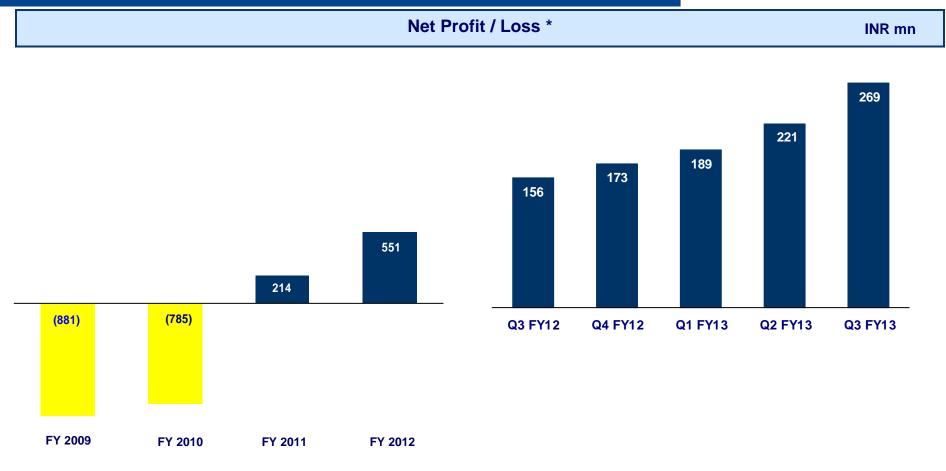
INR mn	Q3 FY 2013	Q3 FY 2012	Inc / (Dec)	FY 2012	FY 2011	Inc / (Dec)
Net Profit	269	156	72.1%	551	214	157.0%
Total Income	1,009	854	18.2%	3,281	3,012	8.9%
Operating Profit	318	225	41.1%	838	861	(2.6%)
Provisions	(49)	(69)	29.3%	(287)	(646)	55.57%
Cost to Income Ratio	68.52%	73.64%	-	74.45%	71.43%	-

INR mn	December 31, 2012	December 31, 2011
Deposits	75,582	61,912
CASA	21,823	20,478
NRI Deposits	4,544	2,413
Advances	59,644	43,064

INR mn	December 31, 2012	December 31, 2011
CASA Ratio	28.87%	33.08%
Gross NPA Ratio	3.80%	5.67%
Net NPA Ratio	0.73%	1.03%
Provision Coverage Ratio	88.04%	87.38%
Credit/Deposit Ratio	78.91%	69.56%
ROA	1.14%	0.77%
ROE	11.66%	9.65%

Private & Confidential

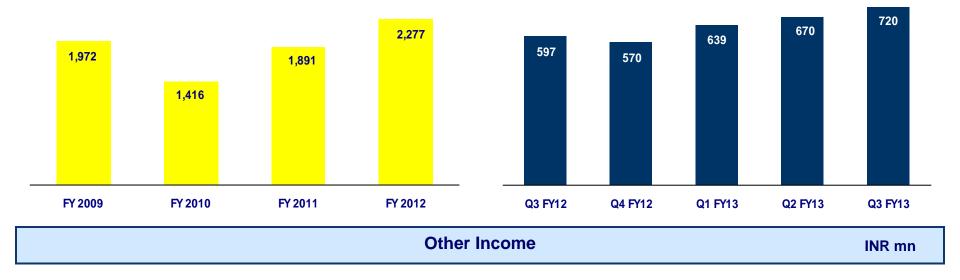




\* Net Profit / (Loss) represents post tax numbers

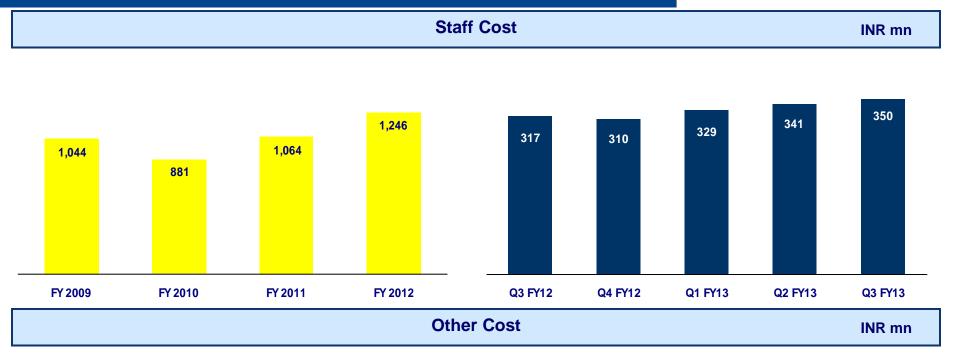


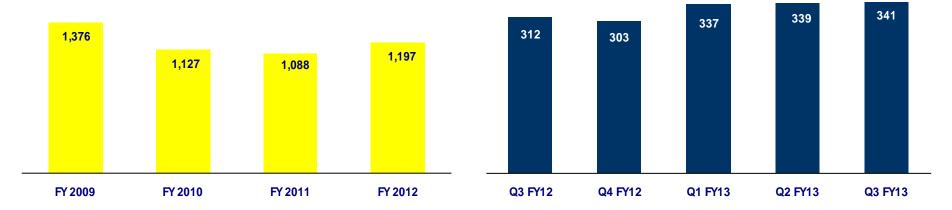






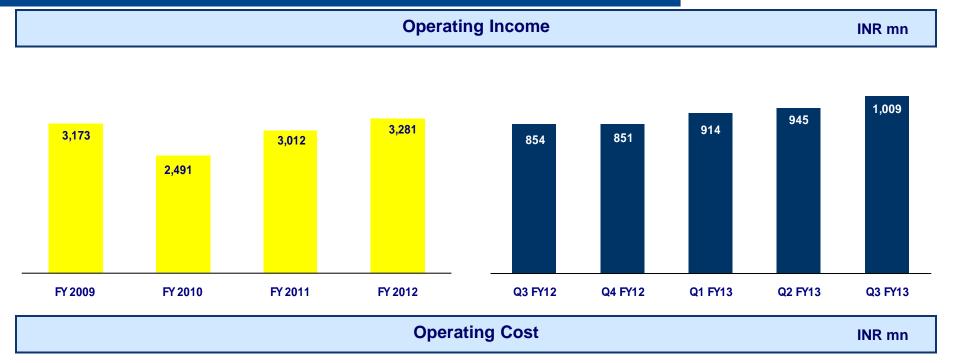
### **Staff Cost and Other Cost**

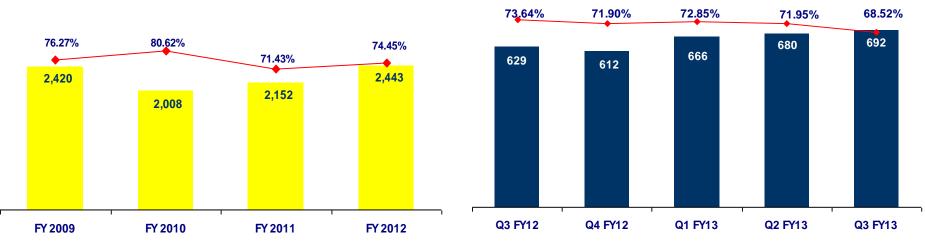




### **Operating Income and Cost to Income**

## **DCB BANK**

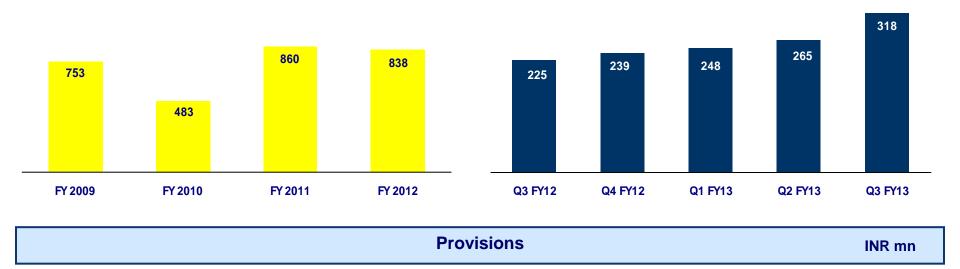


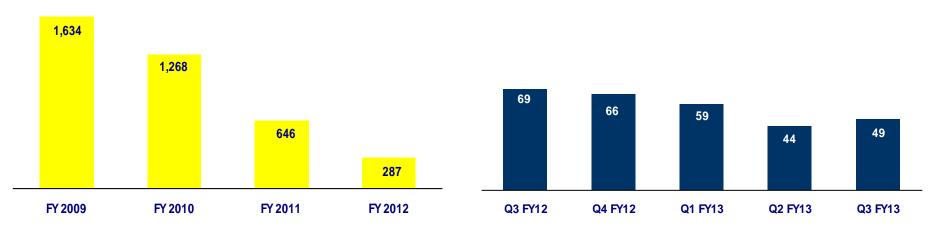


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INR mn



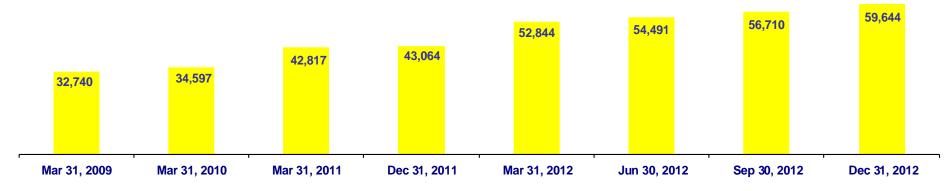


\* Provisions include provisions for NPAs, standard assets, income tax, fringe benefit tax, other assets, restructured advances etc Provisions also includes depreciation on investments and sacrifice of one time settlement

INR mn	Mar 31, 2010	Mar 31, 2011	Dec 31, 2011	Mar 31, 2012	Jun 30, 2012	Sep 30, 2012	Dec 31, 2012
CASA	16,927	19,755	20,478	20,347	20,662	21,723	21,823
Retail Term Deposits	23,056	27,085	31,946	34,320	36,721	38,888	42,084
Mortgages	4,118	10,811	15,102	15,510	17,889	19,494	21,296
Commercial Vehicle	1,951	727	195	1,048	968	966	1,050
SME + Micro SME	6,004	10,219	12,579	14,038	13,943	14,930	15,035
Agri & Inclusive Banking	8,583	8,502	4,169	8,014	7,244	6,115	5,856
Corporate Banking	11,095	11,153	8,907	11,941	12,599	13,097	14,120







\* Net Advances – Gross advances less (net of) provisions

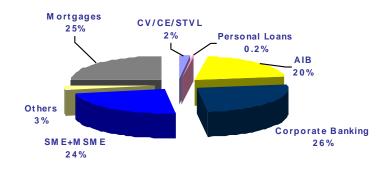
### **Diversified Portfolio**

## **DCB BANK**

### Portfolio\* as on Mar 31, 2010

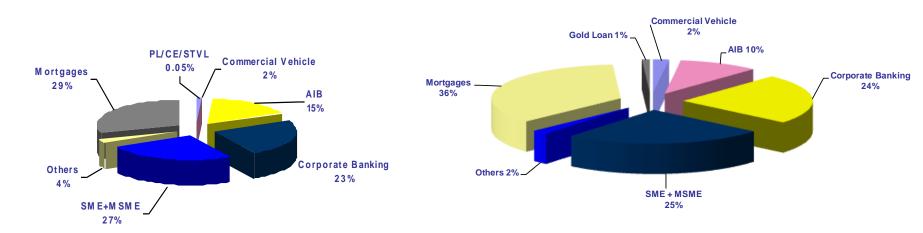
Portfolio\* as on Mar 31, 2011





Portfolio\* as on Mar 31, 2012

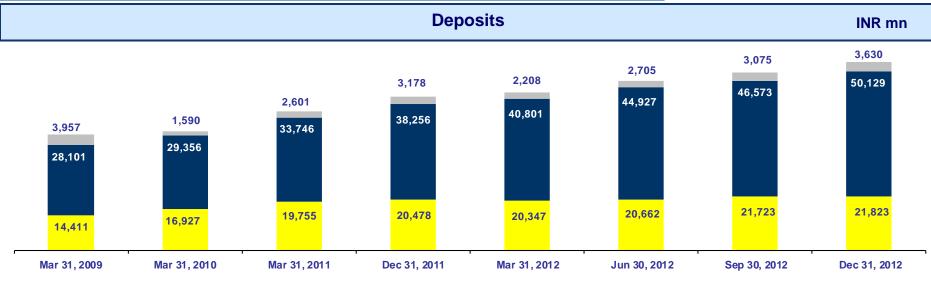




\* AIB – Agri & Inclusive Banking, MSME – Micro SME, PL / CE / STVL – Personal Loan, Construction Equipment and Small Ticket Vehicle Loan

### **Build Stable Deposit Base – Focus on CASA**

## **DCB BANK**



CASA Term Deposits Other Deposits

### **Retails Deposits Vs Total Deposits**

Mar 31,	Mar	Mar 31,	Dec 31,	Mar 31,	Jun 30,	Sep 30,	Dec 31,
2009	31, 2010	2011	2011	2012	2012	2012	2012
67.53%	81.54%	81.17%	82.91%	84.42%	82.72%	83.22%	

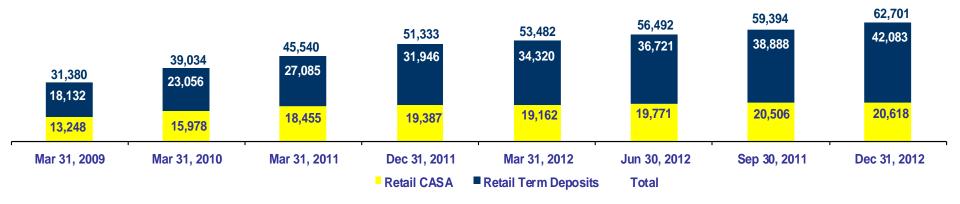
### CASA

Mar 31,	Mar 31,	Mar 31,	Dec 31,	Mar 31,	Jun 30,	Sep 30,	Dec 31,
2009	2010	2011	2011	2012	2012	2012	2012
31.01%	35.36%	35.21%	33.08%	32.12%	30.25%	30.44%	

Access to low cost stable funding source to support Advances growth without undue reliance on volatile wholesale funding

### **Retail CASA & Retail Term Deposits**

**INR** mn

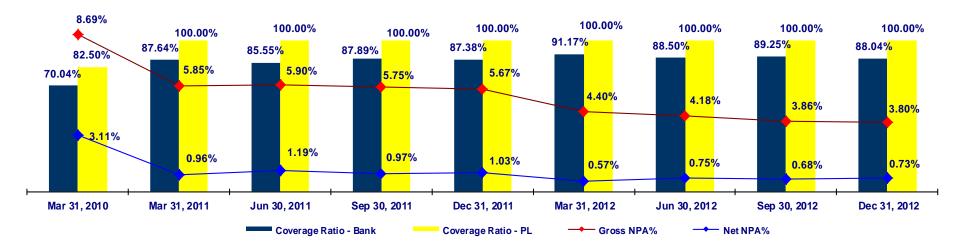


### **Retail Deposits / Branch**

**INR** mn



**Key Ratios** 



INR mn	Mar 31, 2010	Mar 31, 2011	Dec 31, 2011	Mar 31, 2012	Jun 30, 2012	Sep 30, 2012	Dec 31, 2012
Personal Loans	1,694	1,293	1,222	1,196	968	945	926
CV/CE/STVL*	599	452	350	322	297	278	261
Corporate	594	588	686	627	624	499	506
Others	305	303	306	273	473	538	646
Gross NPA	3,192	2,636	2,564	2,418	2,362	2,260	2,339
Net NPA**	1,076	412	443	302	409	384	435

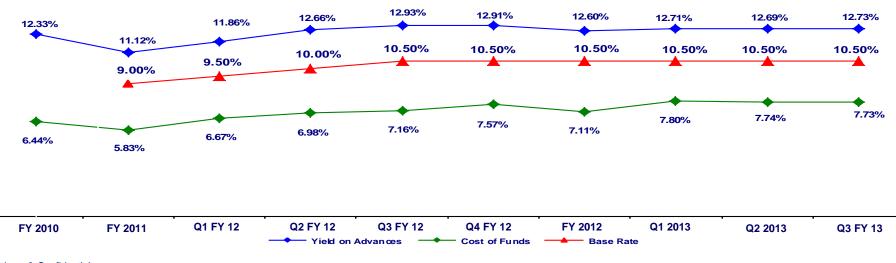
\* CV / CE / STVL represents Commercial Vehicle, Construction Equipment and Small Ticket Vehicle Loan

\*\* Net NPA = Gross NPA – (Balance in Interest Suspense account + DICGC/ECGC claims received and held pending adjustment + Part payment received and kept in suspense account + total provisions held)

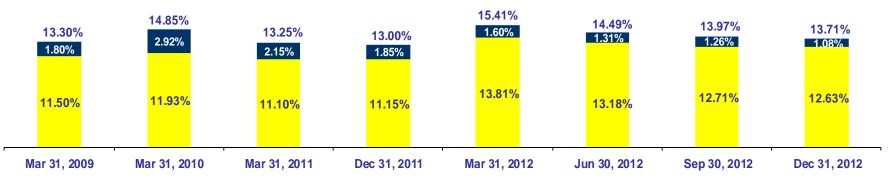
#### **Net Interest Margin**



#### Yield on Advances, Base Rate & Cost of Funds



### Capital Adequacy Ratios – Basel II



Tier I Tier II

### In Q3 FY 2013 - DCB Bank raised INR 402 million through Preferential Allotment to increase its Tier I Capital

### **Other Income**

INR mn	FY 2010	FY 2011	Q3FY12	Q4FY12	FY 2012	Q1FY13	Q2FY13	Q3FY13
Commission, exchange and brokerage	682	683	202	230	786	206	217	222
Sale of investments	178	253	18	26	118	38	22	27
Sale of land, buildings and other assets	(3)	11	-	(13)	(28)	(2)	(1)	-
Exchange transactions	68	90	19	21	69	18	6	20
Bad Debt Recovered	14	6	2	7	10	10	19	14
Miscellaneous income	136	78	16	10	49	5	12	6
Total	1,075	1,121	257	281	1,004	275	275	289

## Treasury

## **DCB BANK**

INR mn	Mar 31, 2010	Mar 31, 2011	Mar 31, 2012	Dec 31, 2012
SLR	15,789	17,512	20, 219	21,501
Non-SLR	4,390	5,439	4,959	5,562
Total Investments *	20,179	22,951	25,178	27,063
нтм	16,890	18,847	20,845	21,455
AFS	3,263	3,029	3,541	5,008
HFT	26	1,075	792	600
Total Investments *	20,179	22,951	25,178	27,063

\* Represents Net investments (HTM - Held To Maturity, AFS - Available For Sale, Held For Trading)

### **Balance Sheet**

## **DCB BANK**

INR mn	Mar 31, 2010	Mar 31, 2011	Dec 31, 2011	Mar 31, 2012	Jun 30, 2012	Sep 30, 2012	Dec 31, 2012
Shareholder's Equity	5,990	6,187	6,561	8,585	8,772	8,990	9,660
Deposits	47,873	56,102	61,912	63,356	68,294	71,370	75,582
Borrowings <sup>1</sup>	5,035	8,607	10,455	11,235	10,101	8,801	7,175
Other Liabilities & Provisions <sup>1</sup>	2,447	3,205	3,652	3,565	3,807	3,792	3,990
Cash, Inter-bank, etc	3,324	4,871	7,643	4,566	5,804	5,334	5,171
Investments	20,179	22,951	27,246	25,178	26,367	26,312	27,063
Advances	34,597	42,817	43,064	52,844	54,491	56,710	59,644
Fixed Assets	1,358	1,275	1,809	1,846	1,844	2,376	2,370
Other Assets	1,909	2,215	2,847	2,335	2,496	2,250	2,188
Credit Deposit Ratio	72.27%	76.32%	69.56%	83.41%	79.79%	79.46%	78.91%
INR mn	Mar 31, 2010	Mar 31, 2011	Dec 31, 2011	Mar 31, 2012	Jun 30, 2012	Sep 30, 2012	Dec 31, 2012
CASA	16,927	19,755	20,478	20,347	20,662	21,723	21,823
Other Deposits	30,946	36,347	41,434	43,009	47,632	49,647	53,759
Total Deposits	47,873	56,102	61,912	63,356	68,294	71,370	75,582
CASA Ratio	35.36%	35.21%	33.08%	32.12%	30.25%	30.44%	28.87%

1: Subordinated Debt included in Borrowings since March 31, 2010 as per RBI guidelines, same included in Other Liabilities and Provisions in earlier periods

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### **Profit & Loss**

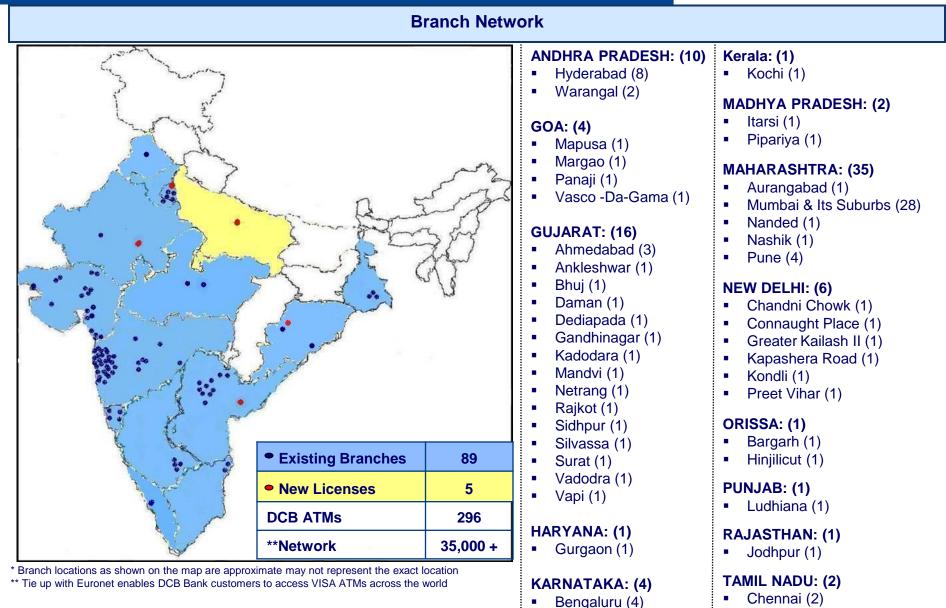
INR mn	FY 2010	FY 2011	Q3 FY12	Q4 FY12	FY 2012	Q1 FY13	Q2 FY13	Q3 FY13
Net Interest Income	1,416	1,891	597	570	2,277	639	670	720
Other Income	1,075	1,121	257	281	1,004	275	275	289
Operating Income	2,491	3,012	854	851	3,281	914	945	1,009
Operating Expenses	(2,008)	(2,152)	(629)	(612)	(2,443)	(666)	(680)	(692)
Operating Profit	483	860	225	239	838	248	265	318
Total Provisions	(1,268)	(646)	(69)	(66)	(287)	(59)	(44)	(49)
PAT	(785)	214	156	173	551	189	221	269
Cost Income Ratio	80.62%	71.43%	73.64%	71.90%	74.45%	72.85%	71.95%	68.52%



## **Business Strategy**

### 89 Branches, Strong Presence in the Western Region

## DCB BANK



#### WEST BENGAL: (3)

Kolkata (3) 

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### **Products & Services**

## **DCB BANK**

### **Retail Banking**

#### **Deposit Products:**

- Current and Savings
- Term Deposits
- NRI Deposits
- Corporate Salary
- POS Terminals
- Lockers

#### Cards:

- ATM Card
- Debit Card
- Travel Card\*\*\*\*
- Secured Card
- Credit Card\*
- Co-branded Prepaid Card\*\*

#### **Payments:**

- Remittances
- Bill / Utility Payments
- RTGS / NEFT
- On-line Share Trading/Demat
- Tax Payments
- Visa Money Transfer

### Loans:

- Auto Loans\*
- Commercial Vehicle\*
- Construction Equipment\*
- Gold Loans
- Home Loans
- Loan Against Property
- Loan Against Shares
- Tractor Loans

#### Wealth Management:

- Investment Advice
- Mutual Funds
- Life Insurance and General Insurance

#### Services:

- 24/7 Phone Banking
- Any Branch Banking

#### **Privilege Banking**

**Internet Banking** 

Mobile Banking

#### SME, Corporate Banking, NBFCs, Co-operative Banks

- Current Account
- Trade Current Account
- Working Capital
- Term Loans
- Supply Chain
- Portfolio Buyout
- Import /Export
- Bills Collection
- Foreign Exchange
- Letters of Credit
- Guarantees

- Cash Management\*\*\*
   RTGS /NEFT
- Internet Banking

Treasury, NBFCs, Co-operative Banks

- Statutory Reserves Management
- Liquidity Management
- Trading in Government Securities
- Foreign Exchange
- Corporate Bonds
- CDs
- Equity Investment

#### DCB offers a comprehensive range of products and services

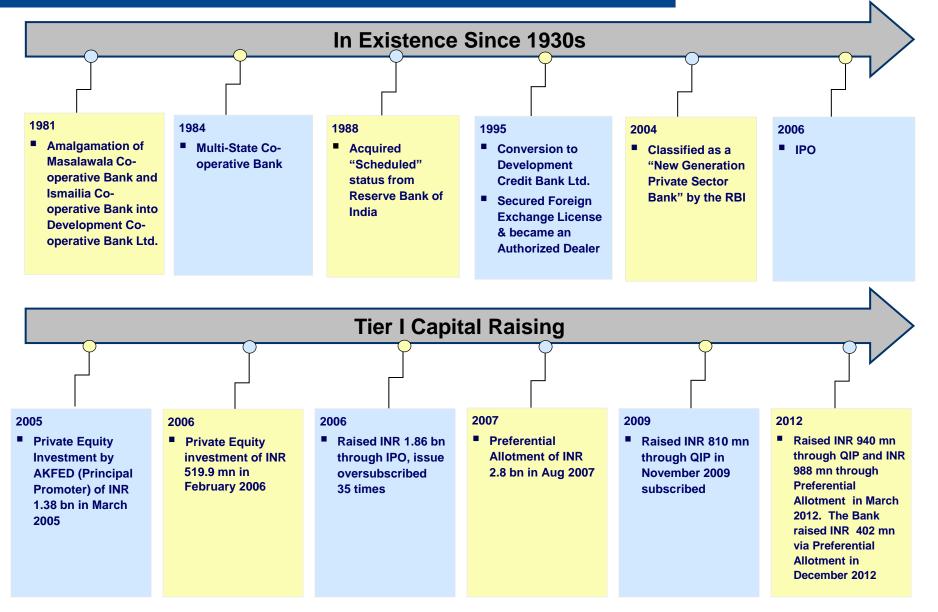
\*Offered to existing customers only. \*\*DCB Bank launched its prepaid card with ITZ Cash, which is sourced from select ITZ outlet. \*\*\* DCB Bank has tie up with HDFC Bank and Axis Bank to provide customers with cash management facilities at over 500 locations across india. \*\*\*\* Launched on trial basis

- Grow Micro SME, SME, Retail Mortgages, Commercial Vehicle, Gold Loans, mid -Corporate and Agri & Inclusive Banking with a "customer centric approach". Concentrate on secured lending & diversified portfolio
- Retail branch centric
- Low cost deposits (CASA / Term)
- Secured lending (Home loans, Loan against property, Gold Loans, Loan Against Term Deposit)
  - Micro SME
  - Traditional customer base
  - Third party fee income
- Treasury Liquidity management, opportunity for gains within acceptable risks
- Relentless focus on Costs / Income Ratio and Service
- Stringent mechanism for managing Credit and Operational risks
- Continuously improve people quality and delivery



## **Overview**

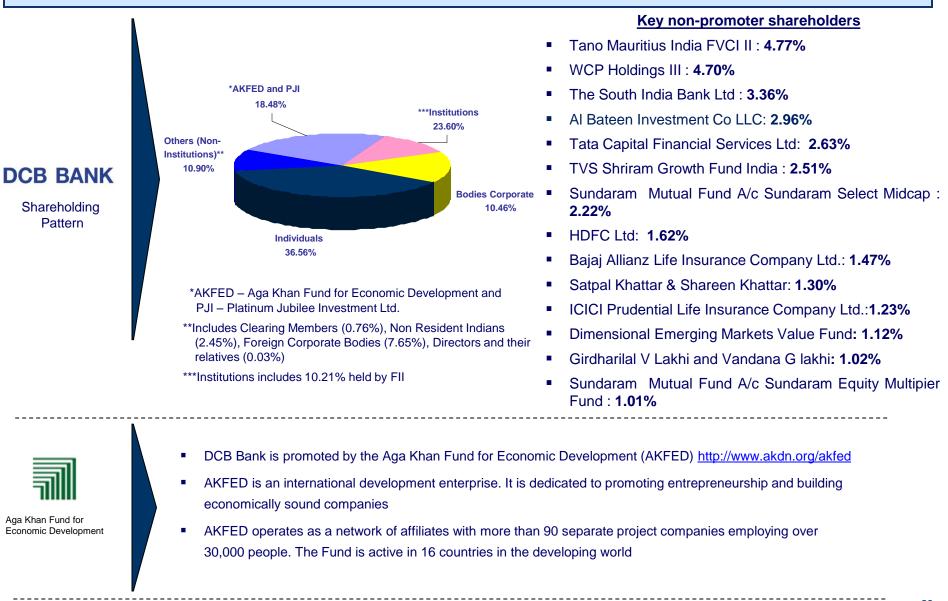
### **Key Milestones**



### **Strong Investor Profile**

## **DCB BANK**

Shareholding Pattern (December 31, 2012)



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### **Experienced Board**

▲ ÷	→ Amin Manekia	Pioneered in concept of automatic beverage vending machines in India. More than 20 years in various capacities in different institutions of AKDN for the social-economic upliftment of the poor.	
	Altaf Jiwani	With expertise in Foreign Exchange, Risk Management and Trade Finance. He is currently in-ch of two business segments namely power and carbo-chemicals.	
	C Narasimhan	A professional Banker. With SBI, held very senior level responsibilities across all important functions. He was a permanent invitee of SBI's Central Board and Audit Committees and on the Boards of SBI Group Cos.	
	Darius Udwadia	Solicitor & Advocate of the Bombay High Court and Solicitor of the Supreme Court of England Wales. Founder Partner of Udwadia and Udeshi. Independent Director on the Boards of se corporate entities.	
	Imran Contractor	Qualified Chartered Accountant and Cost Accountant. Advisor to several Corporate Managements and High Net worth Individuals on investment strategy and acted as consultant to reputed Mutual Fund.	
Nasser Munjee Non- Executive Chairman	Keki Elavia	Rich experience in accounting, audit and finance. Partner of over 37 years with M/s. Kalyaniwala & Mistry, a C. A. firm. Independent Director on the Boards of several corporate entities and boards of Public Trusts.	
	Murali M Natrajan	Standard Chartered Bank, Citibank, American Express – *29 years experience.	
	Managing Director & CEO		
	Nalin Shah	Retired partner of Deloitte Haskins & Sells and S. B. Billimoria Co. Member of Expert Advisory Committee and Past member of Accounting Standards Board of ICAI and Company Law Committee of the Bombay Chambers.	
	Nasim Devji	Fellow of the Institute of Chartered Accountants of England & Wales (FCA). Currently working as Managing Director of Diamond Trust Bank of Kenya & Group CEO of Diamond Trust Banks in East Africa.	
	Suhail Nathani	Founder Partner of Economic Laws Practice, a law firm. Serves as an Independent Director on the Board of Phoenix Mills, India Advisory Board of Duke University, etc.	
	S Sridhar	Retired as Chairman and Managing Director of Central Bank of India. Has also served as the Chairman and Managing Director of National Housing Bank (NHB) and Executive Director of EXIM Bank. Started career with SBI.	
	Sukh Dev Nayyar	Associated with ANZ Grindlays Bank plc for over 30 years. Last assignment with Grindlays as Head – Corporate Banking & Investment Banking. Independent Director on the Boards of Diamond Trust Bank Kenya & Greaves Cotton.	

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### **Strong Management Team**

Ajay Mathur Head – Collections CGSL and Citibank – 20 yrs exp

#### J. K Vishwanath

*Chief Credit Officer* Fullerton India, Citigroup and Eicher Group – 19 yrs exp.

#### Narendranath Mishra

Head - AIB ICICI Bank and Rallis India – 13 yrs exp.

#### **Rajesh Verma**

Head - Treasury & Corporate Banking State Bank of India – \*33 yrs exp.

#### Sachin Patange Chief Compliance Officer Reserve Bank of India – 22 yrs exp.

Sukesh Bhowal Head - Mortgages Times Bank Ltd., HSBC Ltd, Citibank and HDB Financial Service LTd. – 16 yrs exp. Abhijit Bose

Head – Retail Assets & Strategic Alliances Standard Chartered Bank, Citibank, Eldeco Housing Industries and GIC Housing – \*20 yrs exp.

#### Bharat Sampat Chief Financial Officer ABN Amro Bank, Standard Chartered Bank, ANZ Banking Group, Hoechst India – \*28 yrs exp.

Murali M. Natrajan Managing Director & CEO Standard Chartered Bank, Citibank, American Express – \*29 yrs exp.

R. Venkattesh Head - HR, IT & Operations Standard Chartered Bank, ANZ Grindlays Bank, Hindustan Petroleum – 22 yrs exp.

Sridhar Seshadri Financial Controller ICICI Bank, Syndicate Bank and State Bank of India – 30 yrs exp.

## **DCB BANK**

Gaurav Mehta

Head – Marketing, Corporate Communication & Public Relations HSBC India, Convergys, GE Capital and Taj Group of Hotels – 17 yrs exp.

#### Manoj Joshi

Business Head – SME & MSME Banking ICICI Bank, Epcos Ferrites and Uniworth Group – 17 yrs exp.

**Praveen Kutty** Head – Retail & SME Banking Citibank – \*21 yrs exp.

Ravi Kumar Chief Internal Auditor Samba Financial Group, Ernst & Young – \*15 yrs exp.

#### Hemant Barve

Company Secretary Ritchie Steuart Investments and Union Bank of India – 38 yrs exp. Ratings

	Jul 31, 2009	Sep 30, 2011	Dec 31, 2012
CRISIL			
- Long Term	BBB/ <b>Stable</b>	BBB +/Stable	BBB +/Positive
- Short Term	P1	A1	A1
Brickworks	BWR A-/ <b>Stable</b>	BWR A-/ <b>Stable</b>	BWR A-/ <b>Stable</b>



# Thank you